
Executive Decision Capital Budget Monitoring April-December 2021/22

Decision to be taken by: City Mayor

Decision to be taken on: 13 June 2022

Lead director/officer: Colin Sharpe, Deputy Director of
Finance

Useful information

- Ward(s) affected: All
- Report author: Ben Matthews, Senior Capital Accountant
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1. Summary

- 1.1 The purpose of this report is to show the position of the capital programme at the end of December 2021 (Period 9).
- 1.2 This is the third capital monitoring report of the financial year. A further outturn report will be presented at year end.
- 1.3 As reported previously, the COVID-19 pandemic has had a significant impact on the capital programme, with many schemes delayed. Increased costs of materials on schemes are starting to be realised. In most cases, the cost pressures are manageable within current budgets. These are reported as they are identified, and decisions recommended as necessary. Funding was set-aside for this purpose in the 2021/22 capital programme.

2. Recommended actions/decision

2.1 The Executive is recommended to:

- Note total spend of £98m for the year to date.
- Approve the following additions:
 - £800k to St Margaret's Gateway, funded by corporate resources set aside for potential additional costs on current schemes associated with the COVID-19 pandemic, see Appendix A, Planning, Development & Transportation, Para 2.3.
 - £1,600k to Green Homes, funded by government grant, see Appendix B, Para 3.13.

The OSC is recommended to:

- Consider the overall position presented within this report and make any observations it sees fit.

3. Scrutiny / stakeholder engagement

N/a

4. Background and options with supporting evidence

4.1 The 2021/22 Capital programme was initially approved by Council on 17th February 2021. It has subsequently been amended following decisions and through monitoring exercises.

The capital programme is split in the following way:

- (a) Schemes classified as '**immediate starts**', which require no further approval to commence; and
- (b) A number of separate '**policy provisions**' which are not released until specific proposals have been approved by the Executive.

4.2 Immediate Starts are further split into:

- (a) **Projects**, which are discrete, individual schemes such as a road scheme or a new building. Monitoring of projects focusses on delivery of projects on time and the achievement of milestones. Consequently, there is no attention given to in-year financial slippage;
- (b) **Work Programmes**, which consist of minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion;
- (c) **Provisions**, which are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem;
- (d) **Schemes which are substantially complete**. These schemes are the tail end of schemes in previous years' capital programmes, usually consisting of small amounts of money brought forward from earlier years.

4.3 A summary of the total approved 2021/22 capital programme as at Period 9 is shown below:

	£000
Projects	245,471
Work Programmes	147,727
Provisions	191
Schemes Substantially Complete	3,393
Total Immediate Starts	396,782
Policy Provisions	23,654
Total Capital Programme	420,436

4.4 The following changes have occurred to the capital programme since period 6:

	£000
Leicester Station Improvements - Levelling Up	22,643
Electric Bus Investment	20,331
Pilot House - Levelling Up	11,423
Haymarket Centre	9,960
Additional SEND - KFC	2,800
Green Homes	1,300
Leisure Centres Phase 2	940
Vehicle Fleet Replacement Programme	508
High Streets Heritage Action Zones	508
Ashton Green Highways Infrastructure	500
Growth Hub	490
Affordable Housing - Acquisitions	443
Air Quality Action Plan	390
Other	386
Net Movements	72,622

These movements are included in the table at 4.3 above.

4.5 The following appendices to this report show progress on each type of scheme:

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions

4.6 This report only monitors policy provisions to the extent that spending approval has been given, at which point they will be classified as projects, work programmes or provisions.

4.7 Capital Receipts

4.7.1 At Period 9, the Council has realised £742k of General Fund capital receipts.

4.7.2 "Right to Buy" receipts from sales of council housing have amounted to £12.7m received in year.

5. Detailed report

N/A

6. Financial, legal, equalities, climate emergency and other implications

6.1 Financial implications

This report is solely concerned with financial issues.

Colin Sharpe, Deputy Director of Finance, 37 4001

6.2 Legal implications

There are no legal implications arising directly from the recommendations of this report.

Emma Jackman, Head of Law (Commercial, Property and Planning).

6.3 Equalities implications

No Equality Impact Assessment (EIA) has been carried out as this is not applicable to a budget monitoring report.

6.4 Climate Emergency implications

This report is solely concerned with financial issues.

6.5 Other implications (You will need to have considered other implications in preparing this report. Please indicate which ones apply?)

No other implications are noted as this is a budget monitoring report, and therefore no policy changes are proposed.

7. Background information and other papers:

Capital Programme 2021/22 approved by Council on 17th February 2021.

Housing Revenue Account Budget (including Capital Programme) 2021/22 approved by Council on 17th February 2021.

2020/21 Capital Monitoring Outturn Report presented to OSC on 26th May 2021.

2021/22 Capital Monitoring P3 Report presented to OSC on 16th September 2021.

2021/22 Capital Monitoring P6 Report presented to OSC on 16th December 2021.

8. Summary of appendices:

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions

9. Is this a private report (If so, please indicate the reasons and state why it is not in the public interest to be dealt with publicly)?

No.

10. Is this a “key decision”? If so, why?

Yes. Expenditure exceeding £1m is proposed which has not been specifically approved by Council.

PROJECTS

1. Summary

1.1 As stated in the cover report, the focus of monitoring projects is physical delivery, i.e. whether they are being delivered on time, on budget and to the original specification. This appendix summarises progress on projects. Project summaries provided by departments/divisions are shown on pages 11-25 within this Appendix.

Department / Division	Remaining Budget £000	2021/22 Spend to Date £000
Corporate Resources	208	2
Smart Cities	190	37
Planning, Development & Transportation	123,525	17,580
Tourism, Culture & Inward Investment	38,972	4,219
Neighbourhood & Environmental Services	2,115	1,029
Estates & Building Services	38,891	15,731
Adult Social Care	2,510	0
Children's Services	24,576	3,093
Public Health	2,226	39
Housing Revenue Account	12,258	4,380
Total	245,471	46,110

1.2 A list of the individual projects is shown in the table on pages 9-10 of this report. This also summarises the progress of each project. Attention is drawn to expected completion dates and any project issues that have arisen.

1.3 A colour-coded rating of progress of each project has been determined, based on whether the project is progressing as expected, and whether it is still expected to complete within budget.

1.4 The ratings used are:

(a) **Green** Successful delivery of the project on time, within budget, to specification and in line with original objectives seems very likely. There are no major issues that appear to threaten delivery significantly.

- (b) **Amber** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears probable. However, some risks exist and close attention will be required to ensure these risks do not materialise into major issues threatening delivery. Alternatively, a project is classed as amber if some insubstantial slippage or minor overspend is probable.
- (c) **Red** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears to be unachievable. The project is expected to require redefining, significant additional time or additional budget.
- (d) **Blue** The project is substantially complete.
- (e) **Purple** The project is on hold, for reasons which have nothing to do with management of the capital programme. Examples include reconsideration of whether the project is still needed as originally proposed, or withdrawal of a funder.

2. Summary of Individual Projects

Dept/ Division	Project	Remaining Budget (£000)	2021/22 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P9
CRS	Corporate LAN/WAN Network Cisco Infrastructure Replacement	208	2	0	Dec-21	Jun-22	Amber	Amber
SC	Smart Cities Pilot Projects	190	37	0	Dec-20	Mar-23	Green	Amber
CDN (PDT)	Connecting Leicester	52,070	6,494	0	Nov-20	Mar-23	Green	Green
CDN (PDT)	Waterside Strategic Regeneration Area	6,903	1,514	0	Mar-23	Jun-26	Amber	Green
CDN (PDT)	St George's Churchyard	803	13	0	Aug-18	Dec-22	Green	Amber
CDN (PDT)	Ashton Green	658	255	0	Mar-21	Mar-22	Green	Green
CDN (PDT)	Ashton Green Highways Infrastructure	4,260	3,770	0	Mar-21	Nov-21	Amber	Blue
CDN (PDT)	City-wide Parkmap TRO review, signs and lines upgrades	200	26	0	Mar-21	May-22	Green	Amber
CDN (PDT)	North West Leicester Regeneration Area	784	109	0	Mar-22	Mar-23	Green	Green
CDN (PDT)	St Margaret's Gateway	11,948	5,306	800	Sep-22	Sep-22	Green	Red
CDN (PDT)	High Streets Heritage Action Zones	1,935	93	0	Apr-24	Apr-24	Green	Green
CDN (PDT)	Saffron Brook	840	0	0	Mar-23	Mar-23	Green	Green
CDN (PDT)	Stocking Farm Community Shop	150	0	0	Mar-22	May-22	Green	Amber
CDN (PDT)	Leicester Station Improvements	22,643	0	0	Mar-24	Mar-24	N/A	Green
CDN (PDT)	Electric Bus Investment	20,331	0	0	Dec-23	Dec-23	N/A	Green
CDN (TCI)	Jewry Wall Museum Improvements	15,358	1,322	0	Mar-23	TBC	Red	Red
CDN (TCI)	Leicester Market Redevelopment	2,597	100	0	Dec-21	Mar-23	Green	Green
CDN (TCI)	Abbey Pumping Station	239	0	0	Mar-19	Jun-22	Green	Amber
CDN (TCI)	Gresham Business Workspace	250	24	0	Mar-21	Dec-21	Amber	Blue
CDN (TCI)	Onsite Construction Skills Hub	818	72	0	Dec-22	Jun-23	Green	Green
CDN (TCI)	Leicester Museum and Art Gallery Phase 1	2,376	92	0	Mar-22	Mar-23	Green	Green
CDN (TCI)	Museums Security Programme	125	72	0	Nov-21	Jan-22	Amber	Blue
CDN (TCI)	Visit Leicester Relocation	263	95	0	Nov-21	Aug-22	Green	Amber
CDN (TCI)	Growth Hub	1,506	692	0	Jun-23	Jun-23	Green	Green
CDN (TCI)	Phoenix 2020	1,900	1,194	0	Mar-23	Mar-23	Green	Green
CDN (TCI)	Fashion Technology Academy	332	162	0	Aug-23	Aug-23	Green	Green
CDN (TCI)	De Montfort Hall	1,440	228	0	Mar-22	Nov-22	Amber	Green
CDN (TCI)	Pilot House	11,768	166	0	Mar-24	Mar-24	N/A	Green
Total		162,895	21,838	800				

Dept/ Division	Project	Remaining Budget (£000)	2021/22 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P9
CDN (NES)	Abbey Park Precinct Wall	580	384	0	Mar-22	Mar-22	Amber	Green
CDN (NES)	Library RFID Self-Service System	330	322	0	Mar-21	Dec-21	Green	Blue
CDN (NES)	Library Improved Self-Access Pilot	210	32	0	Mar-21	Feb-22	Green	Amber
CDN (NES)	Reuse Shop Expansion	495	124	0	Jul-20	Apr-22	Amber	Green
CDN (NES)	Western Park Sanitisation Tree Works	500	167	0	Mar-23	Mar-23	Green	Green
CDN (EBS)	Estate Shops	905	81	0	Mar-22	Sep-22	Amber	Green
CDN (EBS)	Haymarket Theatre - Internal Completion Works	579	210	0	Mar-21	Sep-22	Green	Green
CDN (EBS)	Haymarket Bus Station - Toilet Expansion and Refurbishments	398	154	0	Dec-20	Mar-22	Amber	Green
CDN (EBS)	Climate Emergency - Carbon Reduction Fund	61	0	0	Mar-22	Mar-22	Green	Green
CDN (EBS)	Energy Efficiency Technology	25,097	5,326	0	Mar-20	Jun-22	Green	Amber
CDN (EBS)	Aylestone Leisure Centre PV Panels	1,639	0	0	Aug-22	Aug-22	Green	Green
CDN (EBS)	Leycroft Road Energy Reduction Works	252	0	0	May-22	May-22	Green	Green
CDN (EBS)	Haymarket Centre	9,960	9,960	0	Nov-21	Nov-21	N/A	Blue
SCE (ASC)	Extra Care Schemes	2,510	0	0	Aug-20	TBC	Purple	Purple
SCE (ECS)	Additional SEND Places (including Pupil Referral Units)	15,658	2,982	0	Dec-19	Dec-22	Red	Amber
SCE (ECS)	Overdale Infant and Juniors School Expansion	3,315	27	0	Nov-21	Jan-23	Red	Amber
SCE (ECS)	Expansion of Oaklands Special School	4,458	84	0	Mar-22	Dec-22	Green	Amber
SCE (ECS)	Pindar Nursery	895	0	0	Mar-23	Mar-23	N/A	Green
SCE (ECS)	Glebelands Primary School Modular Building	250	0	0	Aug-22	Aug-22	N/A	Green
PH	Leisure Centres Phase 2	2,226	39	0	Nov-22	Nov-22	N/A	Green
Total (excluding HRA)		233,213	41,730	800				
CDN (HRA)	St Leonard's Tower Block - Lift	496	273	(100)	Mar-18	Mar-22	Amber	Green
CDN (HRA)	Goscote House Demolition	4,587	1,545	0	Jan-20	Dec-22	Green	Green
CDN (HRA)	New House Build Council Housing	2,841	2,387	0	Apr-23	Jun-23	Green	Green
CDN (HRA)	Tower Block Sprinkler Systems	1,299	22	0	Apr-22	Mar-23	Green	Green
CDN (HRA)	Property Conversions	435	153	0	Mar-22	Mar-23	Amber	Green
CDN (HRA)	Feasibility Study for Sheltered Housing	250	0	0	Apr-22	TBC	Purple	Purple
CDN (HRA)	Bridlespur Way Refurbishment	300	0	0	TBC	TBC	Purple	Purple
CDN (HRA)	Climate Change & Retrofitting Feasibility	250	0	(250)	Mar-22	Mar-22	Green	Green
CDN (HRA)	Greener Homes	1,800	0	0	Mar-22	Jul-22	Green	Amber
Total HRA		12,258	4,380	(350)				
Total (including HRA)		245,471	46,110	450				

Commentary on Specific Projects

- 3.1 Explanatory commentary for projects that are not currently progressing as planned, or for which issues have been identified, is provided in the next pages. This has been defined as any scheme that has a RAG Rating other than “green” or “blue”.

Capital Programme Project Monitoring 2021/22 Period 9

Corporate Resources

1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Corporate LAN/WAN Network Cisco Infrastructure Replacement	208	0	Dec 2021	June 2022	A
Total	208	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 **Corporate LAN/WAN Network Cisco Infrastructure Replacement** – The network replacement continues to be delayed due to global issues affecting the supply of silicon and microchips, which are required to manufacture the equipment. Expected delivery is now June 2022.

Capital Programme Project Monitoring 2021/22 Period 9

Smart Cities

1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Smart Cities Pilot Projects	190	0	Dec 2020	March 2023	A
Total	190	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 **Smart Cities Pilot Projects** – The forecast completion date has been revised to March 2023 due to staffing shortages and therefore reduced progress has been made on this scheme.

Capital Programme Project Monitoring 2021/22 Period 9

Planning, Development & Transportation

1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Connecting Leicester	52,070	0	Nov 2020	March 2023	G
Waterside Strategic Regeneration Area	6,903	0	March 2023	June 2026	G
St George's Churchyard	803	0	Aug 2018	Dec 2022	A
Ashton Green	658	0	March 2021	March 2022	G
Ashton Green Highways Infrastructure	4,260	0	March 2021	Nov 2021	B
City-wide Parkmap TRO review, signs and lines upgrades	200	0	March 2021	May 2022	A
North West Leicester Regeneration Area	784	0	March 2022	March 2023	G
St Margaret's Gateway	11,948	800	Sep 2022	Sep 2022	R
High Streets Heritage Action Zones	1,935	0	April 2024	April 2024	G
Saffron Brook	840	0	March 2023	March 2023	G
Stocking Farm Community Shop	150	0	March 2022	May 2022	A
Leicester Station Improvements	22,643	0	March 2024	March 2024	G
Electric Bus Investment	20,331	0	Dec 2023	Dec 2023	G
Total	123,525	800			

2. **Projects Commentary** (for **all** projects rated Amber, Red or Purple).
- 2.1 **St George's Churchyard** – The delay in the scheme has been due to obtaining project support from key stakeholders. Now the project has their support, path works are proceeding and the planning application for the installation of new railings can also proceed, along with processes to relocate the headstones. This scheme is now expected to complete in December 2022.
- 2.2 **City-wide Parkmap TRO review, signs and lines upgrades** - A slight delay has occurred due to several queries between the Council and the software provider, which have now been resolved. Overall scheduled completion of all tasks is now expected to be May 2022.
- 2.3 **St Margaret's Gateway** – An overspend of £800k is forecast as a result of the national issues being experienced with price increases and material shortages. A decision is sought to approve additional funding for this scheme to be funded from resources set aside for this purpose as part of the 2021/22 capital programme.
- 2.4 **Stocking Farm Community Shop** – The Community Shop partner was delayed coming on to site, but works are underway and the grant will be paid on completion.

Capital Programme Project Monitoring 2021/22 Period 9

Tourism, Culture and Inward Investment

1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Jewry Wall Museum Improvements	15,358	0	March 2023	TBC	R
Leicester Market Redevelopment	2,597	0	Dec 2021	March 2023	G
Abbey Pumping Station	239	0	March 2019	June 2022	A
Gresham Business Workspace	250	0	March 2021	Dec 2021	B
Onsite Construction Skills Hub	818	0	Dec 2022	June 2023	G
Leicester Museum and Art Gallery Phase 1	2,376	0	March 2022	March 2023	G
Museums Security Programme	125	0	Nov 2021	Jan 2022	B
Visit Leicester Relocation	263	0	Nov 2021	Aug 2022	A
Growth Hub	1,506	0	June 2023	June 2023	G
Phoenix 2020	1,900	0	March 2023	March 2023	G
Fashion Technology Academy	332	0	Aug 2023	Aug 2023	G
De Montfort Hall	1,440	0	March 2022	Nov 2022	G
Pilot House	11,768	0	March 2024	March 2024	G
Total	38,972	0			

2. **Projects Commentary** (for **all** projects rated Amber, Red or Purple).
- 2.1 **Jewry Wall Museum Improvements** - Progress is being made to identify and appoint suitable contractors to resume phase 1 works after the previous contractor went into administration. Alongside this, work is also being undertaken to consider the procurement and delivery plan for the entire scheme.
- 2.2 **Abbey Pumping Station** – A delay in securing planning permission has pushed the programme back to June 2022.
- 2.3 **Visit Leicester Relocation** – Contractual negotiations involving the procurement of a new augmented reality visitor experience have led to the delay in the forecast completion date for the scheme.

Capital Programme Project Monitoring 2021/22 Period 9

Neighbourhood and Environmental Services

1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Abbey Park Precinct Wall	580	0	March 2022	March 2022	G
Library RFID Self-Service System	330	0	March 2021	Dec 2021	B
Library Improved Self-Access Pilot	210	0	March 2021	Feb 2022	A
Reuse Shop Expansion	495	0	July 2020	April 2022	G
Western Park Sanitation Tree Works	500	0	March 2023	March 2023	G
Total	2,115	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

2.1 Library Improved Self-Access Pilot – The self-access systems have been delayed due to global material shortages. These have now been delivered in January 2022.

Capital Programme Project Monitoring 2021/22 Period 9

Estates and Building Services

1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Estate Shops	905	0	March 2022	Sep 2022	G
Haymarket Theatre - Internal Completion Works	579	0	March 2021	Sep 2022	G
Haymarket Bus Station - Toilet Expansion and Refurbishments	398	0	Dec 2020	March 2022	G
Climate Emergency – Carbon Reduction Fund	61	0	March 2022	March 2022	G
Energy Efficiency Technology	25,097	0	March 2022	June 2022	A
Aylestone Leisure Centre PV Panels	1,639	0	Aug 2022	Aug 2022	G
Leycroft Road Energy Reduction Works	252	0	May 2022	May 2022	G
Haymarket Centre	9,960	0	Nov 2021	Nov 2021	B
Total	38,891				

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 Energy Efficiency Technology – Due to national issues being experienced in the construction industry such as material shortages and delivery delays, it has been acknowledged that the 31st March deadline was an unrealistic timescale for completion. Therefore, Government have extended the deadline to 30th June 2022.

Capital Programme Project Monitoring 2021/22 Period 9

Adults

1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Extra Care – Two Schemes	2,510	0	Aug 2020	TBC	P
Total	2,510	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

- 2.1 **Extra Care – Two Schemes** - The original procurement exercise has been abandoned following the withdrawal of the preferred registered social landlord. A new procurement exercise is underway and is anticipated to take up to 12 months.

Capital Programme Project Monitoring 2021/22 Period 9

Children's Services

1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Additional SEND Places (including Primary Pupil Referral Unit)	15,658	0	Dec 2019	Dec 2022	A
Overdale Infant and Juniors School Expansion	3,315	0	Nov 2021	Jan 2023	A
Expansion of Oaklands Special School	4,458	0	March 2022	Dec 2022	A
Pindar Nursery	895	0	March 2023	March 2023	G
Glebelands Primary School Modular Building	250	0	Aug 2022	Aug 2022	G
Total	24,576	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

- 2.1 Additional SEND Places (including Primary Pupil Referral Unit)** – There has been a necessity for a design revision which has delayed the programme on the Rowans (Ellesmere). Furthermore, Elmbrook School (Primary PRU) has been delayed as a result of surveys identifying additional roofing works required.
- 2.2 Overdale Infant and Juniors School Expansion** – Completion of the junior school will be achieved by the end of October 2022. However, as previously reported, the infant school programme has been delayed by the proposed contractor going into administration. This is currently going through the process of being re-procured and forecast completion is January 2023.

2.3 Expansion of Oaklands Special School - This scheme has been delayed due to ongoing contract negotiations with the proposed contractor.

Capital Programme Project Monitoring 2021/22 Period 9

Public Health

1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Leisure Centres Phase 2	2,226	0	Nov 2022	Nov 2022	G
Total	2,226	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

Capital Programme Project Monitoring 2021/22 Period 9

Housing

1. Projects Summary

Project Name	Remaining Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
St Leonard's Tower Block - Lift	496	(100)	March 2018	March 2022	G
Goscote House Demolition	4,587	0	Jan 2020	Dec 2022	G
New Build Council Housing	2,841	0	April 2023	June 2023	G
Tower Block Sprinklers	1,299	0	April 2022	March 2023	G
Property Conversions	435	0	March 2022	March 2023	G
Feasibility Study for Sheltered Housing	250	0	April 2022	TBC	P
Bridlespur Way Refurbishment	300	0	TBC	TBC	P
Retrofitting Feasibility	250	(250)	March 2022	March 2022	G
Greener Homes	1,800	0	March 2022	July 2022	A
Total	12,258	(350)			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 Feasibility Study for Sheltered Housing - Capacity within the contracts management team is such that other work has been prioritised. This will be picked up again as other projects reach their conclusion.

2.2 Bridlespur Way - The refurbishment of Bridlespur Way will lead to a temporary reduction in the availability of temporary accommodation for families. Therefore, the scheme has been delayed until current pressures on temporary accommodation alleviate.

2.3 Greener Homes - This project involves large scale external insulation of Council dwellings, with partial funding from central government. A common issue across many local authority grant recipients is one of contractor capacity; the Government has extended the completion deadlines to accommodate the resulting delays.

WORK PROGRAMMES**1. Summary**

- 1.1 As stated in the cover report, work programmes are minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion.

Department / Division	Approved to spend in 21/22 £000	2021/22 Spend to Date £000	Forecast Slippage £000	Forecast Over/(under) Spend £000
City, Development & Neighbourhoods	182	153	0	0
Planning, Development & Transportation	17,154	8,722	2,550	(98)
Tourism, Culture & Inward Investment	1,323	456	259	0
Neighbourhood & Environmental Services	755	8	338	0
Estates & Building Services	8,931	3,246	2,372	(195)
Housing General Fund	9,476	2,438	2,520	0
Adult Social Care	0	0	0	0
Children's Services	6,199	2,206	2,111	0
Total (excluding HRA)	44,020	17,229	10,150	(293)
Housing Revenue Account	47,461	32,868	2,278	(2,407)
Total (including HRA)	91,481	50,097	12,428	(2,700)

2. Summary of Individual Work Programmes

Work Programme	Dept/ Division	Approved £000	2021/22 Spend to Date £000	Forecast Slippage £000	Forecast Over/(under) Spend £000
Feasibility Studies	CDN	182	153	0	0
Transport Improvement Works	CDN (PDT)	5,982	2,947	1,200	0
Bus Engine Retrofitting	CDN (PDT)	897	391	188	0
Air Quality Action Plan	CDN (PDT)	322	232	0	0
Highways Maintenance	CDN (PDT)	6,494	3,806	400	0
Townscape Heritage Initiative - Business Grants	CDN (PDT)	98	0	0	(98)
Flood Strategy	CDN (PDT)	298	147	0	0
Festive Decorations	CDN (PDT)	51	13	0	0
Local Environmental Works	CDN (PDT)	518	262	39	0
Legible Leicester	CDN (PDT)	135	94	34	0
Leicester Strategic Flood Risk Management Strategy	CDN (PDT)	426	425	0	0
Potential Strategic Development Sites Assessment	CDN (PDT)	140	63	30	0
Architectural & Feature Lighting (Grant)	CDN (PDT)	200	0	190	0
Front Wall Enveloping	CDN (PDT)	265	68	157	0
Replacement Doors & Windows St Saviours Rd (Grant)	CDN (PDT)	46	12	30	0
Transforming Cities Work Programmes	CDN (PDT)	844	192	0	0
Campbell Street Feasibility Study	CDN (PDT)	186	0	186	0
Conservation Building Grants	CDN (PDT)	69	37	23	0
Street Nameplates City Branding Programme	CDN (PDT)	100	3	73	0
On-Street Charging	CDN (PDT)	66	30	0	0
Environment Agency Feasibility Studies	CDN (PDT)	17	0	0	0
Heritage Interpretation Panels	CDN (TCI)	284	97	109	0
Retail Gateways (Grant)	CDN (TCI)	239	108	75	0
Leicester Museum and Art Gallery	CDN (TCI)	347	80	25	0
Cank St Feasibility	CDN (TCI)	57	0	0	0
Local Shopping Centres Reopening & Improvement Programme Grants	CDN (TCI)	396	171	50	0
Parks Plant and Equipment	CDN (NES)	151	0	43	0
Parks and Open Spaces	CDN (NES)	579	0	295	0
Skate Park Feasibility	CDN (NES)	25	8	0	0
Euston Street Store	CDN (EBS)	36	12	0	0
Property & Operational Estate Capital Maintenance Programme	CDN (EBS)	2,602	994	556	0
Replacement cladding Phoenix Square	CDN (EBS)	562	193	40	0
Green Homes	CDN (EBS)	3,776	1,094	1,286	0
Phoenix & Sovereign House	CDN (EBS)	1,130	786	200	0
CCTV Newarke Houses/Guildhall	CDN (EBS)	85	20	0	0
Depot Refurbishment	CDN (EBS)	290	0	290	0
Affordable Warmth	CDN (EBS)	450	147	0	(195)
Private Sector Disabled Facilities Grant	CDN (HGF)	2,100	1,222	250	0
Repayable Home Repair Loans	CDN (HGF)	200	1	170	0
Vehicle Fleet Replacement Programme	CDN (HGF)	7,176	1,215	2,100	0
School Capital Maintenance	SCE (ECS)	5,782	2,157	1,811	0
Foster Care Capital Contribution Scheme	SCE (ECS)	417	49	300	0
Total (excluding HRA)		44,020	17,229	10,150	(293)

Work Programme	Dept/ Division	Approved £000	2021/22 Spend to Date £000	Forecast Slippage £000	Forecast Over/(under) Spend £000
Council Housing - New Kitchens and Bathrooms	CDN (HRA)	4,571	2,423	0	(1,471)
Council Housing - Boiler Replacements	CDN (HRA)	3,100	1,527	0	0
Council Housing - Rewiring	CDN (HRA)	1,988	1,195	0	(228)
Council Housing - Disabled Adaptations & Improvements	CDN (HRA)	1,300	710	300	(80)
Council Housing - Insulation Works	CDN (HRA)	186	0	0	(186)
Council Housing - External Property Works	CDN (HRA)	2,798	1,704	0	0
Council Housing - Fire and Safety Works	CDN (HRA)	1,905	449	1,015	(140)
Community & Environmental Works	CDN (HRA)	2,235	941	276	(127)
Affordable Housing - Acquisitions	CDN (HRA)	27,367	22,970	0	0
Affordable Housing - RPs & Others	CDN (HRA)	489	489	0	0
Public Realm Works	CDN (HRA)	953	166	687	0
Business Systems	CDN (HRA)	569	294	0	(175)
Total HRA		47,461	32,868	2,278	(2,407)
Total (including HRA)		91,481	50,097	12,428	(2,700)

3. **Commentary on Specific Work Programmes**

- 3.1 Explanatory commentary for work programmes not currently progressing as planned, or for which issues have been identified is provided below. For monitoring purposes this has been defined as any scheme where budgets have significantly changed, where spend is low or where material slippage is forecast. Due to the pandemic, there has been a lot of slippage from the previous year.
- 3.2 **Grant Related Work Programmes** – As previously reported, several of the Council's work programmes involve provision of grants to local businesses. Uptake has been lower than expected, as a result of COVID-19 related delays and issues within the construction industry. It is planned any remaining funding will be carried forward to future years.
- 3.3 **Transport Improvement Works** - Progress with several schemes has been impacted by COVID-19, causing delays in availability of contractors and delivery of materials.
- 3.4 **Bus Engine Retrofitting** – The current retrofitting scheme is complete, and savings were made by operators. Work is underway to identify a further use for the remaining funds.
- 3.5 **Highways Maintenance** – £200k of slippage is forecast for the purchase of the new asset management IT system. The remaining slippage relates to maintenance schemes that have been reprogrammed towards the end of March and therefore likely to slip into next financial year due to issues with contractor availability.
- 3.6 **Townscape Heritage Initiative – Business Grants** – This programme was completed in April 2021 and a saving of £98k has been identified on this scheme.
- 3.7 **Front Wall Enveloping** – The Green Lane Road scheme is complete and the Narborough Road Scheme is programmed to complete in 2022/23.
- 3.8 **Campbell Street Feasibility** - Slippage of £186k is forecast, due to securing an appropriate consultant to cover the scheme.

- 3.9 **Street Nameplates City Branding Programme** – This delay has been mainly due to resourcing issues, therefore works on the St Georges Cultural Quarter will slip into 2022/23.
- 3.10 **Heritage Interpretation Panels** – The majority of the slippage is due to supplier delays, the panels have been ordered and are awaiting delivery.
- 3.11 **Parks and Open Spaces** – Slippage of £295k is forecast for the Victoria Park Bandstand, Aylestone Recreation Ground and Rally Park schemes. Delays on the Victoria Park and Aylestone Recreation Ground schemes are the result of ongoing consultations. Rally Park Ball Court is delayed due to reprioritisation of other works.
- 3.12 **Property & Operational Estate Capital Maintenance Programme** – Elements of this programme have slipped whilst the larger decarbonisation programme for the Councils estate is considered.
- 3.13 **Green Homes** – Additional Government grant has been received for the next phase of the scheme. In line with previous decisions only an element of this funding is being added to the current scheme due to previous grant not being fully spent and therefore budget remaining. Slippage is forecast due to increased cases of COVID-19 over the winter limiting the contractor's ability to access properties to survey and install energy efficiency measures in residents' homes.
- 3.14 **Phoenix & Sovereign House** – The completion of Phoenix House lifts is due to slip into the next financial year, due to additional planning being required due to part of the building having listed status.
- 3.15 **Depot Refurbishment** – Both schemes are delayed until the spring to reduce the impact on services.
- 3.16 **Affordable Warmth** - The impact of COVID-19 over the winter has limited the contractor's ability to access properties to survey and install energy efficiency measures in residents' homes. This has resulted in an underspend of £195k.
- 3.17 **Disabled Facilities Grants** – As previously reported, due to COVID-19 delays and the availability of contractors, slippage of £250k continues to be reported.

- 3.18 **Repayable Home Repairs Loans** – Currently the service area is focused on the delivery of Disabled Facilities Grants. Forecast spend is only for emergency cases and with only one loan approved, slippage of £170k is forecast.
- 3.19 **Fleet Replacement** – Forecast slippage is due to a combination of global factors affecting vehicle delivery lead times, including steel shortages and microchip supply issues. Orders have been placed, but these shortages are leading to longer than expected lead times for vehicles to be built and delivered. Slippage has reduced from the last quarter, due to a proportion of backlogged order deliveries being confirmed.
- 3.20 **School Capital Maintenance** – Additional works and national issues such as contractor availability and material delays have contributed to slippage on this programme. Further slippage which has previously been reported, is as a result of additional works being identified linked to the decarbonisation scheme, subsequently the additional works have been programmed for a later date to minimise disruption to schools.
- 3.21 **Foster Carers – Capital Contribution** - Applications for this funding continue to be received, with a further £117k spend committed so far this year. This capital investment supports the Council's wider placement sufficiency requirements to ensure adequate suitable accommodation for Looked After Children. There are ongoing discussions with foster carers about the possibility of adaptations to support additional children, which will be set against the slippage of £300k.
- 3.22 **Kitchens & Bathrooms** – The quantity of work undertaken during lockdown was significantly lower than normal, leading to an underspend against this budget.
- 3.23 **Re-Wiring** – This is a demand-led budget and it is not anticipated that £200k of surplus budget brought forward from 2020/21 will be required this year.
- 3.24 **Disabled Adaptations** – There has been limited capacity to make referrals for adaptations to properties to enable occupation by people on the housing register who are waiting for a suitable council property to become available. Slipping £300k of this budget will enable this work to be carried out in 2022/23.
- 3.25 **Insulation works** - The contractor for this work is experiencing difficulty in resourcing the contract requirements; alternative options continue to be explored.

- 3.26 **Fire & Safety Works** – There is a national delay in the process for manufacturers of fire doors gaining accredited approval for their use from government. Existing doors continue to be monitored to ensure they remain safe, but the current procurement process remains affected.
- 3.27 **Community & Environmental Works** – Limited contractor capacity has restricted the ability to undertake work on the district heating network, combined with slippage on communal work on the estates.
- 3.28 **Affordable Housing – Acquisitions** - Challenging targets were set for the large-scale acquisition of properties into the stock of social housing before limits are introduced from April 2022. The purchase of 50 properties for £26.6m will not now proceed, and the purchase of other properties are expected to complete in 2022/23. £48.4m of budget has been re-profiled into 2022/23 to reflect this.
- 3.29 **Public Realm Works** – The majority of slippage on this work programme is associated with a parking scheme at Ottawa Road; delays in planning will now result in much of this being spent in 2022/23.
- 3.30 **Business Systems** – Delays to service development projects means that work which was due to take place this year will now be undertaken in 2022/23, being financed from revenue budgets.

PROVISIONS**1. Summary**

- 1.1 As stated in the cover report, provisions are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem.
- 1.2 As at the end of Period 9, £21k of the budgets for capital provisions had been spent.
- 1.3 Normally provisions are there if needed. The sums below are for the 2021/22 financial year.

Provision	Dept/ Division	Approved £000	2021/22 Spend to Date £000	2021/22 Total £000	Remaining Budget £000
Empty Homes Purchase	CDN (HGF)	50	21	21	29
Early Years - Two Year Olds	SCE (ECS)	141	0	0	141
Total		191	21	21	170

PROJECTS SUBSTANTIALLY COMPLETE**1. Summary**

- 1.1 As at the end of Period 9, the following schemes were nearing completion. The budgets are the unspent amounts from previous years' capital programmes, mainly as a result of slippage.

Project	Dept/ Division	Approved £000	2021/22 Spend to Date £000	Forecast Over/(Under) Spend £000
Leicester North West Major Transport Scheme	CDN (PDT)	309	156	0
Pioneer Park	CDN (PDT)	627	360	0
Pioneer Park Commercial Workspace (formerly Dock 2)	CDN (PDT)	193	1	0
St Mary's Allotments	CDN (NES)	206	153	(31)
Highways and Parks Public Toilet Refurbishment	CDN (NES)	76	76	0
11-15 Horsefair Street	CDN (EBS)	136	5	(78)
Haymarket House, Car Parks & Lifts	CDN (EBS)	568	153	(236)
Demolition of Former Anchor Recovery Centre	CDN (EBS)	13	1	(12)
ICT Investment - Phase 2 - Liquidlogic	SCE (ASC)	42	0	(42)
Additional Primary School Places	SCE (ECS)	72	6	0
Additional Secondary School Places	SCE (ECS)	114	42	0
Children's Residential Homes	SCE (ECS)	156	39	0
New Parks House	SCE (ECS)	26	0	0
Relocation of Sexual Health Clinic	PH	36	33	(3)
Leisure Centre Improvement Programme	PH	819	779	0
Total		3,393	1,804	(402)

POLICY PROVISIONS**1. Summary**

1.1 As at Period 9, the following policy provisions were still awaiting formal approval for allocation to specific schemes.

Department/ Division	Policy Provision	Amount £000
CDN (PDT)	Ashton Green Infrastructure	400
CDN (PDT)	Strategic Acquisitions	4,000
CDN (TCII)	Tourism & Culture	550
CDN (TCII)	Highways, Transport & Infrastructure	3,364
CDN (Various)	People & Neighbourhoods	767
SCE (ASC)	Extra Care Schemes	6,700
SCE (ECS)	New School Places	6,373
Other	Black Lives Matter	500
Total (excluding HRA)		22,654
CDN (HRA)	Other HRA Schemes	1,000
Total HRA		1,000
Total (including HRA)		23,654

1.2 Releases from policy provisions since the 2020/21 Outturn (reflected in the tables above) are listed below:

- £25k policy provision for Skate Park Feasibility
- £1,000k policy provision for Phoenix 2020
- £500k policy provision for Western Park Sanitisation Tree Works
- £1,000k policy provision for Leisure Centres Phase 2
- £895k policy provision for Pindar Nursery
- £250k policy provision for Glebelands Primary School Modular Building